



Highlights

- December 2014 Statutory Audit
- Members Billing activities
- 2015 Fees Collection
- MUR/US\$ Exchange rate movements
- Budget execution



Dec-14 Statutory Audit

- Upon recommendation of the Audit Committee, the audited Financial Statements were not approved at the AGMM in Tunis.
- The Audit Committee felt the need for KPMG to revisit the audit exercise.
- Clarifications were sought, and a more detailed report was presented, with several amendments to disclosures.



Fees Revenue

- Membership Fees remains the single largest source of operation revenue.
- The Budgeted Fees Revenue is expected to be achieved this year
- Continuous efforts being made to realized budgeted fees and increase new membership intake; includes improvements in New Member Portal, Customer Service unit was set up, automating actions among others.



Members Billing Activities

Fees Revenue Summary:

| Membership Fees Income - Q3 2015 | | | | | |
|----------------------------------|-----------------|------------------|------------|--|--|
| | Actual to Q3 | Annual Budget | % Realised | | |
| Renewals | 3405 | 3434 | 99% | | |
| New Members | 380 | 401 | 95% | | |
| Total to Q3 2015 | 3785 | 3835 | 99% | | |
| Last Year - Q3 2014 | 3402 | 3900 | 87% | | |



Billing data

Discounts/Penalties

AFRINIC offers various discounts on Fees

| | Actual to Q3 2015 | Actual to Q3 2014 |
|-------------------------|----------------------|----------------------|
| Educational Discounts | \$105,165 | \$80,750 |
| Critical Infrastructure | \$11,250 | |
| Early Settlement | \$19,670 | \$19,455 |
| Late Payment Penalties | \$119,530 | \$87,779 |
| New Members | 115 | 85 |
| Members on Closure List | 85 | 44 |
| Amounts | \$143,000 | \$92,962 |



Billing data

- Much efforts are being put in by the team to ensure effective and timely collection.
- By the End of Q3, 93% (2014 90%) of renewed membership were collected.
- Discounts allowed to Research & Educational Institutions amounted to US\$ 105k (2014 - \$85k)
- 115 new members were recorded by the end of Q3. The target of 133 is expected to be met by the end of the year.



Operating Costs

Overview to Q3:

- Admin Costs was contained to 62% of annual budget (2014-68%) with major contributions from HR costs
- Distribution Costs reached 56% of annual budget compared to 85% same period last year.
- Total Operating Costs averaged 61% of annual budget as opposed to 72% as at Q3 2014.



Operating Costs - Admin

| | 2014 | | | | 2015 | |
|-----------|-----------|-------------|--------------------------|-----------|-----------|-------------|
| Actual to | Annual | Actual vs | | Actual to | Annual | Actual vs |
| Sep | budget | budget % | A A A | Sep | budget | budget % |
| | | | Administrative expenses | | | |
| 1,556,426 | 2,442,772 | 64% | HR | 1,324,298 | 2,216,477 | 60 % |
| 56,984 | 61,864 | 92% | Telephone & Comm. | 49,646 | 66,737 | 74 % |
| 5,488 | 19,217 | 29% | Computer expenses | 24,412 | 31,293 | 78% |
| 188,094 | 246,312 | 76 % | Office expenses | 157,674 | 244,615 | 64% |
| 512 | 4,300 | 12 % | Motor vehicle expenses | 1,419 | 3,167 | 45% |
| 8,873 | 11,600 | 76 % | Insurance | 4,192 | 12,600 | 33% |
| 23,764 | 15,003 | 158% | Printing, postage & stat | 6,073 | 18,307 | 33% |
| 33,236 | 25,000 | 132% | Bank charges | 37,628 | 28,333 | 132% |
| 10,009 | 15,720 | 64% | Professional fees | 0 | 10,813 | 0% |
| 161,250 | 215,000 | 75 % | Depreciation | 157,500 | 210,000 | 75 % |
| 85,490 | 63,767 | 134% | Legal & Consulting fees | 46,255 | 55,667 | 83% |
| 2,130,126 | 3,120,555 | 68% | Total Admin. expenses | 1,809,097 | 2,898,009 | 62% |



Operating Costs - Distribution

| | 2014 | | | | 2015 | |
|-----------|-----------|-------------|-----------------------------|-----------|-----------|-----------|
| Actual to | Annual | Actual vs | | Actual to | Annual | Actual vs |
| Sep | budget | budget % | A A | Sep | budget | budget % |
| | | | Distribution expenses | | | |
| 3,754 | 35,918 | 10% | Marketing & Comm exps | 7,951 | 30,000 | 26% |
| 76,486 | 20,000 | 382% | Bad debts | 4,210 | 60,000 | 7% |
| 186,025 | 190,000 | 98% | Meeting Expenses | 192,676 | 240,000 | 80% |
| 3,686 | 100,000 | 3.70% | Members Training | 34,756 | 82,760 | 42% |
| 464,525 | 410,000 | 113% | Travelling Expenses | 246,095 | 390,000 | 63% |
| - | 50,000 | 0% | Research & Development | - | 7,500 | 0% |
| 3,984 | 25,000 | 16% | IPV6 Outreach Program | 0 | 0 | 0% |
| 51612 | 98000 | 53% | Community support | 72,609 | 167,500 | 43% |
| 0 | 2,340 | 0% | Remote Sites Ops Expenses | 1,192 | 15,000 | 8% |
| 790,072 | 931,258 | 85% | Total Distribution expenses | 559,490 | 992,760 | 56% |
| - | 2,500 | 0% | Other Costs | - | 2,500 | 0% |
| 2,920,198 | 4,054,314 | 72 % | Total Operating expenses | 2,368,587 | 3,893,269 | 61% |



Operating Costs

- Overall, expenses have been kept under control through ongoing monitoring.
- HR Costs are expected to close lower than budgeted, due to delayed recruitments
- Meeting expenses is expected to end higher than budgeted but will be compensated by a slightly increased sponsorships
- No other major deviations are anticipated and in total, operating costs will finish below budget



Operating Costs

- For the year 2015, the effective US\$
 operating costs has benefitted from a
 stronger USDollar vis a vis the MUR.
- The year started with a US\$/MUR rate of 31.0000 and by the end of September was pegged at 36.3220.
- It is anticipated that the year will close in at a rate of 37.0000MUR to the Dollar.



Cash Holdings – 2013 to 2015

| Į | US\$ Cash Holdings | | | | | |
|------|--------------------|-----------|-------------|-----------|-------------|--|
| | | LOWEST | | HIGHEST | | |
| 2007 | T | Date | US\$ Amount | Date | US\$ Amount | |
| | 2013 | 16-Dec-13 | \$403,586 | 25-Mar-13 | \$1,427,973 | |
| | 2014 | 30-Sep-14 | \$541,199 | 02-May-14 | \$1,962,683 | |
| | 2015 | 05-Jan-15 | \$779,494 | 18-Mar-15 | \$2,122,705 | |



Cash Holdings – 2013 to 2015





Looking ahead

- 2015, thus far has been a relatively calm year with normal operating activities.
- With the projected fee revenue to be achieved and overall operating costs maintained below budget (assisted by a strong US\$), a decent positive financial result is expected for the current financial year.

Thank you for your Attention

Questions?



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